

Board meeting of 5 May 2021: Agenda

1. **Chair's welcome and introductory comments** (oral)
2. **Apologies for absence** (oral)
3. **Declarations of interest** (oral)
4. **Minutes of the previous meeting (22 March 2021)** (paper MB21-24)
5. **Matters arising** (paper MB21-25)
6. **Chair and member appointment / reappointment update** (oral)
7. **CEO update** (papers MB21-26)
8. **Equality, diversity and inclusion report** (papers MB21-27)
9. **Finance report** (paper MB21-28)
10. **COVID-19 response**
 - COVID-19 Sector Response update (paper MB21-29)
 - Tackling Inequalities: COVID-19 and beyond (paper MB21-30)
11. **Risk strategy and appetite: annual review** (paper MB21-31)
12. **Transition Year**
 - Future investment approach with key partners in the sport & physical activity system (paper MB21-32)
 - Working Environment: office flexibility and consideration of options from 2022 (paper MB21-33)
13. **Any other business** (oral)

Additional papers circulated for information only

- MB21-34 Draft minutes of Investment Committee meeting, 7 April 2021
- MB21-35 Minutes of Investment Committee meeting, 26 February 2021
- MB21-36 Summary of Audit Risk and Governance Committee meeting, 27 April 2021
- MB21-37 Minutes of Audit Risk and Governance Committee meeting, 16 March 2021