

Board meeting of 14 December 2021: Agenda

1. **Chair's welcome and introductory comments** (oral)
2. **Apologies for absence** (oral)
3. **Declarations of interest** (oral)
4. **Minutes of the previous meeting (9 September 2021)** (paper MB21-89)
5. **Matters arising** (paper MB21-90)
6. **CEO's report** (paper MB21-91)
7. **Equality, diversity and inclusion report** (paper MB21-92)
8. **Finance update** (oral)
9. **COVID-19 response** (paper MB21-93)
10. **Tackling racism and race inequalities in sport** (papers MB21-94 and MB21-95)
11. **Sport Survival Package** (oral)
12. **Investment in key partners** (papers MB21-96, MB21-97 and MB21-98))
13. **Place based approaches** (paper MB21-99)
14. **We are undefeatable** (paper MB21-100)
15. **Football Foundation** (paper MB21-101)
16. **Any other business** (oral)

Papers circulated before the meeting for decision by correspondence

MB21-88 Committee and subsidiary Board membership

Additional papers circulated for information only

MB21-103 Draft minutes of Audit, Risk & Governance Committee 25 November 2021

MB21-104 Draft minutes of English Sports Development Trust Ltd Board meeting 18 November 2021

MB21-105 Summary of Sports Council Trust Company meeting , 7 December 2021

MB21-106 Schedule if corporate meetings for 2022

Papers circulated after the meeting for information only

MB21-102 Draft minutes of Investment Committee 25 November 2021