

Board Meeting 24th March 2026

Wallace Space (Locker and Rudder room) 22 Dukes Road, London, WC1H 9PN

AGENDA

	Item and objective	Paper	Lead
Introductory items			
10:30	1. Chair's Introduction	Verbal	Chair
	2. Apologies for Absence	Verbal	Chair
	3. Declarations of interest	Verbal	Chair
	4. Minutes of previous meeting: 09 December 2025	MB26-02	Chair
	5. Matters Arising and Action Log	MB26-03	Chair
Standing items for information			
10:40	6. CEO's report 6.1 CEO's overview 6.2 EDI: Internal and external reports	MB26-04	Simon Hayes Jason Fergus
11:00	7. Chairs' Reports 7.1 Audit, Risk and Governance Committee 7.2 Investment Committee 7.3 ESDT 7.4 SCTC	Verbal	Sarah Forster Jason Fergus Pippa Glucklich Lisa Dodd-Mayne (for SCTC Chair)
Strategic Items for discussion and agreement			
11:20	8. Finance Update 8.1 Finance Report 8.2 Cashflow Report 8.3 Budget 26/27 (approval)	MB26-05 MB26-06 MB26-07	Sarah Forster
11:40	Break (5 mins)		
11:45	9. 5- year Plan, Investment Portfolio and Transition Plan (approval)	MB26-08	Simon Hayes, Simon Macqueen, Lizzie Hughes, Greg Clements, Sarah Forster, Hazel McCluskey Naomi Shearon
12:45	Lunch (40 mins)		

13:25	10. Every Move Strategy update	MB26-09	Denise Ludlam
14:00	11. Investment Technology Programme update	MB26-10	Lizzie Hughes, Alex Butler,
Investment Decisions and other matters reserved to the Board			
14:15	12. Place Deepening 12.1 Birmingham Place investment	MB26-11	Lisa Dodd-Mayne, Hari Matharu
14:30	13. National Sports Centres 4-year capital investment plan	MB26-12	Lisa Dodd-Mayne, Steve Welch
14:45	14. Elite Training Centres Programme S2 Business Case	MB26-13	Lisa Dodd-Mayne, Steve Welch
15:00	15. England Hockey impact fund	MB26-14	Phil Smith Nick Boulter
15:15	16. Recognition Policy Review and Recognition Decisions 16.1 Revised NGB and Sport Recognition Policy 16.2 Recognition of Gaelic Games	MB26-15 MB26-16	Phil Smith, Hazel McCluskey
15:30	17. Any other business 17.1 Ringfenced Funding DiSE Funding 2026/27 – Sports Aid Trust Football Facilities investment	MB26-17 MB26-18	All Phil Smith (Duncan Truswell, Pat Brosnan)
16:00	18. Debrief (Board Members plus CEO only)	Verbal	Chair
16:30	Close		